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UNITED STATES INTELLIGENCE BOARD HUMAN SOURCES COMMITTEE

OFFICE OF THE CHAIRMAN

HSC-C-081

4 September 1974

MEMORANDUM FOR: D/DCI/IC

SUBJECT : HSC Suggestions for the Annual DCI Report

to the President

1. This responds to your request of 26 August for a brief contribution from the Human Sources Committee (HSC) regarding our FY 74 activities which contributed to progress under the DCI Objectives for the Intelligence Community for FY 1974. We have keyed our suggestions to the headings used in your 18 July 1974 Interim Report.

2. Responsible Leadership for the Community. In June 1974, the Human Sources Committee was established as a standing Committee of the United States Intelligence Board. DCID 1/17 gave the Committee considerably broader functions than those enjoyed by the predecessor Committee established for a one-year trial period. Working with both USIB and the IRAC, the new Committee is to advise and assist the DCI in the discharge of his responsibilities for the efficient allocation and effective use of community resources for the collection of positive foreign intelligence information through human sources. In addition, also related to the Objective of reviewing the USIB committee structure in order to increase USIB effectiveness, the HSC--in coordination with the D/DCI/IC--is to examine the functions of the Interagency Clandestine Collection Priorities Committee

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with a view to integrating their functions related to human sources under the Human Sources Committee.

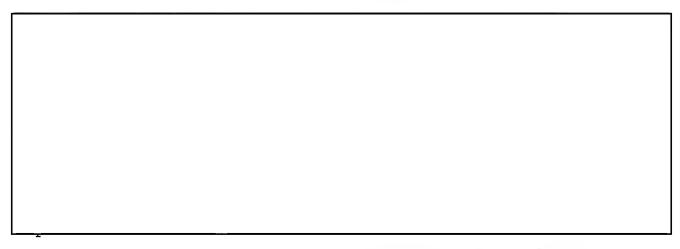
3. Review Responsiveness of Intelligence Activities. During FY 74, the HSC participated in the KIQ/KEP pilot project. Data for the baseline report included the expected contribution of some 10 human sources collection entities.

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- Under DCID 1/17, the new Committee has an obvaous responsibility to work with the IRAC Intelligence Research and Development Council to ensure that adequate attention is given to the need for human source R&D. A HSC R&D task team is now being established (in early FY 1975).
- Revise Intelligence Functions to Improve Performance. In order to ensure a greater human source contribution from all elements of the national foreign affairs community, the Committee is attempting to develop in early FY 75 a new approach of communicating with human source information collectors. The approach envisions a series of Community assessments of State, CIA, and DOD reporting from a particular country or against a particular problem. One end product of these assessments would be a letter sent from the DCI to the appropriate ambassador commenting on the strengths and weaknesses of reporting and suggesting realignments of resources and adjustments in taskings to alleviate identified problems. Among other things, it is hoped that such an approach will optimize the relationship between overt and clandestine collection.
- Ensure Intelligence Enhances US Policies. assessment/guidance program mentioned above is intended to help ensure the relevance of human source collection activities. In the meantime, the Committee has continued its efforts to improve existing guidance mechanisms, such is the HSC-sponsored Current Intelligence Reporting List (CIRI). The CIRL's have been reduced in size; Highlights sections have underscored the DCI's Key Intelligence Questions; and interagency panels have worked to ensure that CIRL questions are related to the formulation of foreign, military, and economic policies of the US Government.